

MEMBERSHIP NUMBER

51276181

DATE OF JOINING

18/06/2014

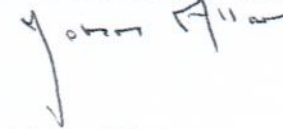


Certificate of Membership

This is to certify that the person named below has been accepted as a member of the Federation of Small Businesses.

Mr A Ryan

Signed for and on behalf of the Federation of Small Businesses



National Chairman



Federation of Small Businesses

The UK's Leading Business Organisation



**CERTIFICATE OF INCORPORATION
OF A
PRIVATE LIMITED COMPANY**

Company Number **8571476**

The Registrar of Companies for England and Wales, hereby certifies that

RYAN SERVICES (NOTTINGHAM) LIMITED

is this day incorporated under the Companies Act 2006 as a private company, that the company is limited by shares, and the situation of its registered office is in England and Wales.

Given at Companies House, Cardiff, on **17th June 2013**.



**THE OFFICIAL SEAL OF THE
REGISTRAR OF COMPANIES**



Companies House

The above information was communicated by electronic means and authenticated by the Registrar of Companies under section 1115 of the Companies Act 2006